

# Bridging The Gap In Antimicrobial Stewardship: The Synergistic Roles Of Laboratory Testing, Pharmacy Oversight, Nursing Interventions, And Public Health Education

Laila Abdo Mohammed Dallak<sup>1</sup>, Amal Gabriel Hamad Athathi<sup>2</sup>, Albandari Abdu Fathuldeen Moafa<sup>3</sup>, Rasha Ali Ibrahim Hakami<sup>4</sup>, Ayat Mohammed Zain Shami<sup>5</sup>, Waad Mohammad Hussain Hammami<sup>6</sup>, Sharifah Mujalli Mohammed Alnaji<sup>7</sup>, Asia Eissa Mohsin Alhazmi<sup>8</sup>, Amal Ahmed Ali Sabi<sup>9</sup>, Ghusun Ali Hassan Mutahhiri<sup>10</sup>, Taghreed Othman Alhabardi<sup>11</sup>, Mamdouh Abdullah M. Ghanem<sup>12</sup>

<sup>1</sup>Public Health Specialist, Disease Vector Control in Sabya Jazan Branch of the Ministry of Health, Kingdom of Saudi Arabia.

<sup>2</sup>Nursing Technician, New Sabya and Salhaba Primary Health Care Center, Jazan Health Cluster, Sabya, Saudi Arabia.

<sup>3</sup>Nursing Technician, Western Sector Health Centers Management, Jazan Health Cluster, Sabya, Saudi Arabia.

<sup>4</sup>Health Education Specialist, Western Sector Health Centers Management, Jazan Health Cluster, Sabya, Saudi Arabia.

<sup>5</sup>Pharmacy Technician, Al-Husayniyah Primary Health Care Center, Jazan Health Cluster, Sabya, Saudi Arabia.

<sup>6</sup>Laboratory Technician, Sabya General Hospital, Jazan Health Cluster, Sabya, Saudi Arabia.

<sup>7</sup>Nursing Technician, Al-Husayniyah Primary Health Care Center, Jazan Health Cluster, Sabya, Saudi Arabia.

<sup>8</sup>Nurse, Western Sector Health Centers Management, Jazan Health Cluster, Sabya, Saudi Arabia.

<sup>9</sup>Nursing Technician, Al-Husayniyah Primary Health Care Center, Jazan Health Cluster, Sabya, Saudi Arabia.

<sup>10</sup>Nursing Technician, Al-Husayniyah Primary Health Care Center, Jazan Health Cluster, Sabya, Saudi Arabia.

<sup>11</sup>Senior Specialist-Public Health, King Saud Hospital in Onizah, Qassim Health Cluster, Qassim, Saudi Arabia

<sup>12</sup>Nursing Technician, Musliyah Primary Health Care Center, Jazan Health Cluster, Jazan, Saudi Arabia

## Abstract

### Background

The proliferation of antimicrobial resistance (AMR) has emerged as a preeminent global health crisis of the twenty-first century, threatening to erode the foundational efficacy of modern medicine. In 2019 alone, bacterial AMR was associated with an estimated 4.95 million deaths globally, with 1.27 million deaths directly attributable to resistant pathogens. The economic ramifications are equally catastrophic, with projections estimating a potential loss of up to US\$3.4 trillion in global annual GDP by 2030 if unchecked. Traditional antimicrobial stewardship programs (ASPs) have historically relied on a physician-centric model, emphasizing restrictive prescribing policies and infectious disease consultation. While effective to a degree, this siloed approach fails to address the complex, multifaceted ecosystem of antimicrobial utilization, often neglecting the critical pre-analytic, administrative, and community-based phases of care. Emerging evidence suggests that a sustainable response requires a paradigm shift towards a comprehensive, multidisciplinary infrastructure that integrates the unique competencies of laboratory scientists, pharmacists, nurses, and public health professionals.

### Objectives

This comprehensive systematic review aims to evaluate the synergistic impact of an integrated, multidisciplinary stewardship model compared to standard care. Utilizing a PICO (Population, Intervention, Comparison, Outcome) framework, the review assesses whether the structured integration of advanced laboratory diagnostics, pharmacy-led audit and feedback, nursing-driven bedside interventions, and broad public health education results in superior clinical and economic outcomes. Specifically, the review seeks to quantify improvements in antimicrobial consumption, resistance rates, hospital length of stay (LOS), and mortality, while also qualitatively exploring the breakdown of professional hierarchies and communication silos.

### Methods

A rigorous systematic review of global literature published up to and including 2023 was conducted. Sources included major global health reports (WHO, The Lancet, World Bank) and peer-reviewed

studies from databases such as PubMed and the Cochrane Library. The review prioritized systematic reviews, meta-analyses, and high-quality observational studies. The analysis encompassed diverse healthcare settings, ranging from tertiary care centers in High-Income Countries (HICs) to resource-limited hospitals in Low- and Middle-Income Countries (LMICs). Interventions were categorized based on the four pillars of the proposed model: Laboratory (diagnostic stewardship), Pharmacy (oversight and optimization), Nursing (administration and monitoring), and Public Health (education and demand reduction).

## Results

The synthesis of data reveals that multidisciplinary interventions significantly outperform standard care across multiple metrics. The integration of rapid diagnostic testing (e.g., MALDI-TOF MS) with immediate pharmacist notification reduces time to optimal therapy and hospital LOS, demonstrating a crucial "theragnostic" synergy. Pharmacist-led interventions, particularly prospective audit and feedback, are associated with a 28% reduction in overall antimicrobial consumption and significant cost savings, driven largely by dose optimization and de-escalation. Nursing interventions, often overlooked, are identified as the linchpin of diagnostic stewardship in the pre-analytic phase and are pivotal in driving intravenous-to-oral switch protocols. Public health campaigns in nations such as France and the UK have demonstrated the capacity to reduce community antibiotic prescriptions by over 25%, effectively lowering the "demand-side" pressure on clinicians. However, the review also identifies persistent barriers, including rigid professional hierarchies, siloed data systems, and resource disparities in LMICs that hinder full implementation.

## Conclusion

The evidence incontrovertibly supports the adoption of a holistic "One Team" stewardship model. The synergistic integration of laboratory, pharmacy, nursing, and public health sectors creates a robust defense against AMR that is greater than the sum of its parts. This "AID" (Antimicrobial, Infection prevention, and Diagnostic) stewardship model not only improves patient safety and clinical outcomes but also offers a viable pathway for economic sustainability in healthcare. Future efforts must focus on dismantling professional silos, investing in integrated data infrastructure, and formally institutionalizing the roles of nurses and allied health professionals as active stewards rather than passive executors of physician orders.

---

## Introduction

### The Global Crisis of Antimicrobial Resistance

Antimicrobial resistance (AMR) stands as one of the most daunting public health challenges of the modern era, a "silent pandemic" that is methodically dismantling the safety net provided by antibiotics over the last century. The sheer scale of the crisis was crystallized in a landmark 2022 systematic analysis published in *The Lancet*, which estimated that in 2019, 1.27 million deaths were directly attributable to bacterial AMR, with a staggering 4.95 million deaths associated with resistant infections. To place this in perspective, the mortality burden of AMR in 2019 exceeded that of HIV/AIDS or malaria, signaling a shift in the global epidemiological landscape where untreatable bacterial infections are becoming a primary driver of mortality [1].

The burden of AMR is not uniformly distributed. It disproportionately affects Low- and Middle-Income Countries (LMICs), specifically in western sub-Saharan Africa, where the all-age death rate attributable to resistance was estimated at 27.3 deaths per 100,000 population, compared to 6.5 deaths per 100,000 in Australasia. This disparity highlights the intersection of AMR with broader issues of healthcare infrastructure, sanitation, and access to diagnostics. The pathogens driving this mortality—commonly referred to as the ESKAPE pathogens (*Enterococcus faecium*, *Staphylococcus aureus*, *Klebsiella pneumoniae*, *Acinetobacter baumannii*, *Pseudomonas aeruginosa*, and *Enterobacter* species) alongside *Escherichia coli*—have evolved sophisticated resistance mechanisms that render many first-line and even last-resort antibiotics ineffective [2].

Beyond the profound humanitarian toll, the economic implications of AMR are staggering. The World Bank has projected that without decisive and effective intervention, AMR could incur an additional US\$1 trillion in healthcare costs annually by 2050. Under high-impact scenarios, the global Gross Domestic Product (GDP) could contract by US\$1 trillion to US\$3.4 trillion per year by 2030, a recessionary force comparable to the 2008 global financial crisis [3]. An accelerated rise in resistance

could see global economic output reduced by US\$1.7 trillion relative to business-as-usual projections by 2050. Conversely, proactive investment in treating bacterial infections and ensuring equitable access to effective antimicrobials could yield a US\$19 billion annual reduction in healthcare costs and boost global GDP by US\$269 billion [4]. These figures underscore that AMR is not merely a medical challenge but a developmental and economic emergency that threatens to reverse decades of progress in poverty reduction and health equity [5].

### **The Limitations of the Traditional Stewardship Model**

Historically, the response to AMR has been centered on the concept of Antimicrobial Stewardship Programs (ASPs). The primary goal of these programs is to optimize clinical outcomes while minimizing unintended consequences of antimicrobial use, including toxicity, the selection of pathogenic organisms (such as *Clostridioides difficile*), and the emergence of resistance [6]. While ASPs have proven effective, the traditional model has often been characterized by a physician-centric, top-down approach. In this "Standard of Care" model, an infectious disease physician or a clinical pharmacist acts as the primary arbiter of antibiotic use, often through restrictive measures such as pre-authorization or formulary restriction [7].

However, this traditional model has significant limitations. It often operates in a silo, detached from the broader healthcare ecosystem. For instance, the diagnostic laboratory is frequently viewed as a passive service that generates results, rather than an active partner in clinical decision-making. This disconnect leads to a "diagnostic gap," where critical susceptibility data may sit unread or be misinterpreted, delaying optimal therapy [8]. Similarly, nurses—who administer the majority of antimicrobials and monitor patients 24/7—are often excluded from stewardship discussions, relegated to the role of passive executors of orders [9]. Furthermore, hospital-based ASPs often fail to address the influx of resistant organisms from the community, ignoring the "demand-side" pressure driven by public misconceptions about antibiotics [10].

The complexity of AMR requires a response that transcends these professional silos. It demands a "One Team" approach that integrates the distinct but complementary expertise of the entire healthcare workforce. This report posits that the synergistic integration of laboratory scientists, pharmacists, nurses, and public health professionals creates a stewardship infrastructure that is far more resilient and effective than the sum of its isolated parts.

### **The PICO Framework: A Multidisciplinary Investigation**

To rigorously evaluate this hypothesis, this systematic review utilizes a PICO (Population, Intervention, Comparison, Outcome) framework:

- **Population (P):** The review focuses on adult and pediatric patients across the continuum of healthcare, including acute care hospitals, long-term care facilities (LTCFs), and community outpatient settings globally. Special attention is given to vulnerable populations in LMICs who face the dual burden of infectious disease and limited healthcare resources.
- **Intervention (I):** The intervention under investigation is a Integrated Multidisciplinary Antimicrobial Stewardship Model. This model is defined by the active collaboration of:
  - **Laboratory:** Engaging in "Diagnostic Stewardship," utilizing rapid diagnostics and proactive reporting.
  - **Pharmacy:** Providing "Pharmaceutical Stewardship" through prospective audit, feedback, and PK/PD optimization.
  - **Nursing:** Executing "Bedside Stewardship" through pre-analytic rigor, monitoring, and patient education.
  - **Public Health:** Implementing "Community Stewardship" through mass education and demand reduction campaigns.
- **Comparison (C):** The comparator is Standard Care, characterized by disjointed or siloed operations. In this model, antibiotic decision-making is largely confined to the prescribing physician, with passive laboratory support, minimal nursing involvement in decision-making, and a lack of coordinated public health messaging.

- **Outcome (O):** The review evaluates outcomes across three domains:
  - **Clinical:** Mortality, hospital length of stay (LOS), readmission rates, and incidence of *C. difficile* infection.
  - **Microbiological:** Reduction in antimicrobial consumption (defined daily doses or days of therapy), appropriateness of prescribing, and rates of multi-drug resistant organisms (MDROs).
  - **Economic:** Direct antimicrobial costs, indirect hospitalization costs, and broader health system savings.

By systematically comparing these models, this report aims to provide a comprehensive evidence base for policymakers and hospital administrators to restructure their approach to AMR. The following sections will dissect the literature surrounding each pillar of this multidisciplinary model, explore the mechanisms of their synergy, and quantify the benefits of bridging the stewardship gap.

## Literature Review

The literature surrounding antimicrobial stewardship has evolved significantly over the past decade, moving from a focus on drug restriction to a broader appreciation of behavioral and structural interventions. The following review categorizes the evidence into four primary pillars—Laboratory, Pharmacy, Nursing, and Public Health—before examining the integrated "AID" model.

### 1. The Laboratory Pillar: From Result Generation to Diagnostic Stewardship

The clinical microbiology laboratory has traditionally been a "black box" in the antibiotic decision-making process—samples go in, and results come out, often with a lag time that renders them less useful for immediate clinical decisions. However, the modern literature reframes the laboratory as the intelligence center of the stewardship effort, engaging in Diagnostic Stewardship. This concept involves coordinated interventions to improve the selection and interpretation of diagnostic tests to guide therapeutic decisions [11].

#### The Revolution of Rapid Diagnostics

The introduction of rapid diagnostic tests (RDTs), such as matrix-assisted laser desorption ionization–time of flight mass spectrometry (MALDI-TOF MS) and multiplex polymerase chain reaction (PCR) panels, has fundamentally altered the timeline of infectious disease management. Traditional culture methods can take 48 to 72 hours to identify an organism and its susceptibility profile. In contrast, RDTs can identify pathogens within hours of a positive blood culture [12].

However, the literature consistently highlights a critical caveat: speed alone is insufficient. A systematic review of diagnostic interventions indicates that RDTs only improve clinical outcomes when coupled with an active stewardship intervention. For example, a study utilizing MALDI-TOF MS found that when results were simply reported in the electronic health record (EHR), there was no significant reduction in time to optimal therapy. Conversely, when an ASP pharmacist was immediately notified of the result to provide real-time feedback to the prescriber, time to effective therapy and hospital length of stay (LOS) decreased significantly [13]. This underscores the dependency of the laboratory on the pharmacy to translate data into action.

#### The "Theragnostic" Approach

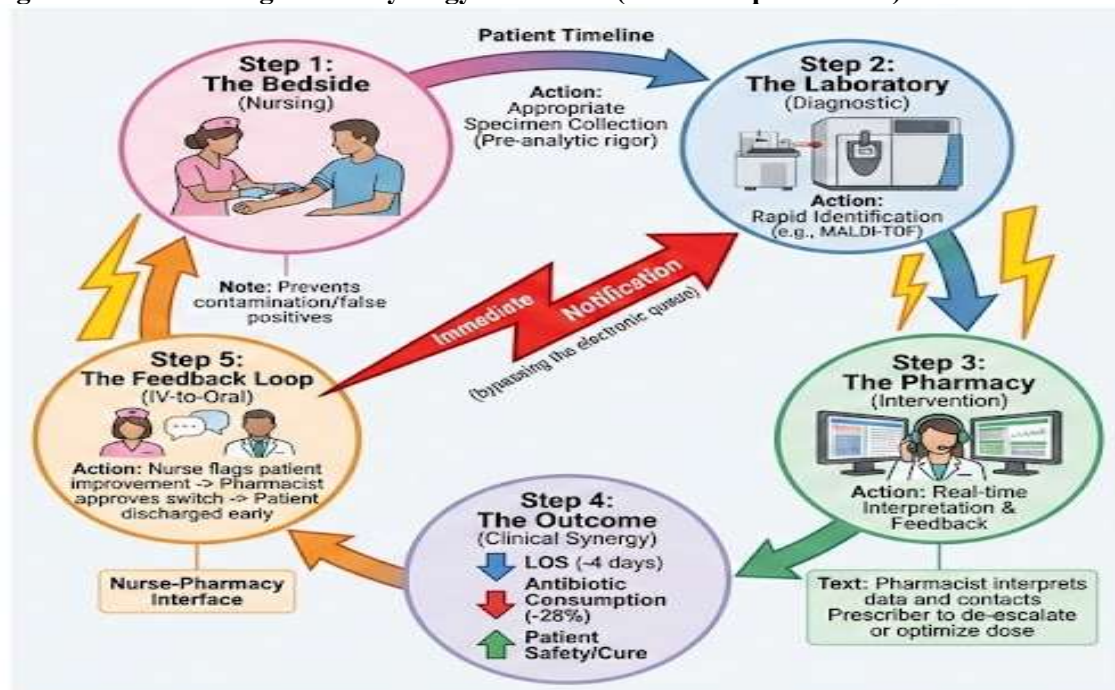
This synergy is often described in the literature as "theragnostics"—the strategic pairing of diagnostics and therapy. The "AID Stewardship Model" (Antimicrobial, Infection prevention, and Diagnostic) emphasizes that diagnostics must be performed timely and appropriately to facilitate "personalized infection management". This model advocates for a "Day-2 Bundle," where a multidisciplinary team (A-Team) reviews culture results 48 hours after admission to streamline or de-escalate therapy based on the antibiogram [14].

#### Cumulative Antibiograms and Surveillance

Beyond individual patient care, the laboratory plays a pivotal role in population health management through the creation of cumulative antimicrobial susceptibility reports, or antibiograms. These reports are essential for guiding empiric therapy guidelines, ensuring that the "best guess" antibiotic is likely to

cover the local pathogen profile [12]. In the multidisciplinary model, the microbiologist does not just publish this data but actively collaborates with the pharmacy and infectious disease teams to interpret trends—such as a rising rate of carbapenem-resistant Enterobacteriaceae (CRE)—and adjust hospital formularies accordingly. The accuracy of these reports is vital; errors in interpretation or reporting standards (e.g., CLSI breakpoints) can lead to widespread inappropriate prescribing [15].

**Figure 1. The "Theragnostic" Synergy Workflow (The Multiplier Effect).**



## 2. The Pharmacy Pillar: Oversight, Optimization, and the "Gatekeeper" Role

Pharmacists have long been recognized as the operational backbone of ASPs. Their role has expanded from simple dispensing to complex clinical oversight, often serving as the primary bridge between the diagnostic laboratory and the bedside physician.

### Prospective Audit and Feedback

The literature identifies Prospective Audit and Feedback (PAF) as the gold standard of pharmacist intervention. Unlike pre-authorization, which can be perceived as restrictive and adversarial, PAF allows the pharmacist to review a patient's case after therapy has started (usually at 48-72 hours) and provide evidence-based recommendations to de-escalate or stop antibiotics. A systematic review of pharmacist-led ASPs in LMICs confirmed that education and PAF were the most predominant and effective strategies, leading to documented reductions in antimicrobial consumption and costs [16].

### Pharmacokinetic/Pharmacodynamic (PK/PD) Optimization

One of the unique value propositions of the pharmacist is expertise in pharmacokinetics and pharmacodynamics (PK/PD). Physicians often focus on the choice of drug, but pharmacists focus on the dose and delivery. Ensuring that an antibiotic achieves the necessary concentration to kill bacteria without causing toxicity is critical, especially in critically ill patients with altered renal function or obesity [14]. The literature supports that pharmacist-led dosing protocols (e.g., for vancomycin or aminoglycosides) significantly reduce the incidence of nephrotoxicity and improve clinical cure rates [16].

### Transition of Care and Discharge Stewardship

A frequently cited gap in standard care is the "discharge void." Patients stable enough to go home are often discharged with a prescription for oral antibiotics that is unnecessarily broad or long. A pharmacist-led transition of care program can mitigate this. Studies have shown that when pharmacists

review discharge prescriptions, they can significantly reduce the duration of therapy (DOT) and ensure appropriate oral selection, all without increasing readmission rates [17]. This "discharge stewardship" is a vital component of the multidisciplinary model, preventing the community spread of resistant organisms incubated in the hospital.

### **Conflict and Collaboration**

Qualitative studies reveal the social complexities of the pharmacist's role. Pharmacists often navigate a rigid hierarchy where "the doctor is god," making it difficult to challenge prescribing decisions directly [18]. Successful pharmacist stewards employ persuasive, non-confrontational communication strategies, framing their interventions as "safety checks" rather than challenges to clinical judgment. The support of a physician champion is often cited as a critical enabler for pharmacist empowerment [19].

### **3. The Nursing Pillar: The Unsung Heroes of the Bedside**

Nurses constitute the largest segment of the healthcare workforce and are the only professionals present at the patient's bedside 24 hours a day. Despite this, they have historically been marginalized in formal stewardship programs. The recent literature, however, argues for a "re-professionalization" of the nurse's role in ASPs [9].

#### **The Pre-Analytic Gatekeepers**

The accuracy of the laboratory depends entirely on the quality of the specimen, and specimen collection is primarily a nursing responsibility. "Diagnostic Stewardship" begins at the bedside. Poor collection technique (e.g., drawing blood from an existing line rather than a fresh venipuncture) can lead to contaminated cultures, which the lab reports as positive, leading the physician to treat a "false" infection [20]. Nurses play a critical role in minimizing these errors, ensuring that only true infections are treated.

#### **Monitoring and De-escalation**

Nurses are uniquely positioned to monitor the patient's response to therapy. They are often the first to note clinical improvement (e.g., resolution of fever, stability of vitals) or signs of adverse events (e.g., diarrhea suggesting *C. difficile*) [9]. Empowering nurses to prompt the medical team for an "antibiotic time-out" or to question the continued need for IV therapy is a key intervention. Studies show that nurse-driven protocols for IV-to-oral switching can significantly reduce the duration of IV therapy, lowering costs and the risk of line-associated infections [21].

#### **Patient Education and Advocacy**

Nurses are the primary educators of patients and their families. They translate complex medical rationale into understandable language. When a patient feels unwell and demands antibiotics, the nurse's explanation of why an antibiotic is not needed for a viral infection can be more persuasive than a physician's brief refusal [22]. Furthermore, nurses ensure adherence to the "5 Rights" of medication administration (right patient, drug, dose, route, time), which is fundamental to preventing the development of resistance due to sub-therapeutic dosing [23].

#### **Hierarchy and Barriers**

Similar to pharmacists, nurses face significant hierarchical barriers. Qualitative research indicates that nurses often feel their input on antibiotic decisions is unwelcome or outside their scope of practice [18]. Breaking down these barriers requires a cultural shift where nurses are viewed as active partners in the "A-Team" rather than passive subordinates [14].

### **4. The Public Health Pillar: Ecosystem Management and Demand Reduction**

Antimicrobial stewardship cannot exist solely within the hospital walls. The hospital is an open system, constantly exchanging patients and pathogens with the community. Public health education serves as the macro-level intervention that alters the ecosystem in which clinicians operate.

#### **Mass Media Campaigns and Social Norms**

National public health campaigns aim to shift the social norms surrounding antibiotic use. The French



campaign "Antibiotics are not automatic" (Les antibiotiques c'est pas automatique), launched in 2002, is a benchmark for success. It targeted the public's expectation of antibiotics for viral respiratory infections, resulting in a 26.5% reduction in antibiotic prescriptions over six years. Similarly, the UK's "Keep Antibiotics Working" campaign utilized emotive messaging to reduce patient demand, thereby empowering General Practitioners (GPs) to prescribe appropriately without fear of damaging the patient-doctor relationship [10].

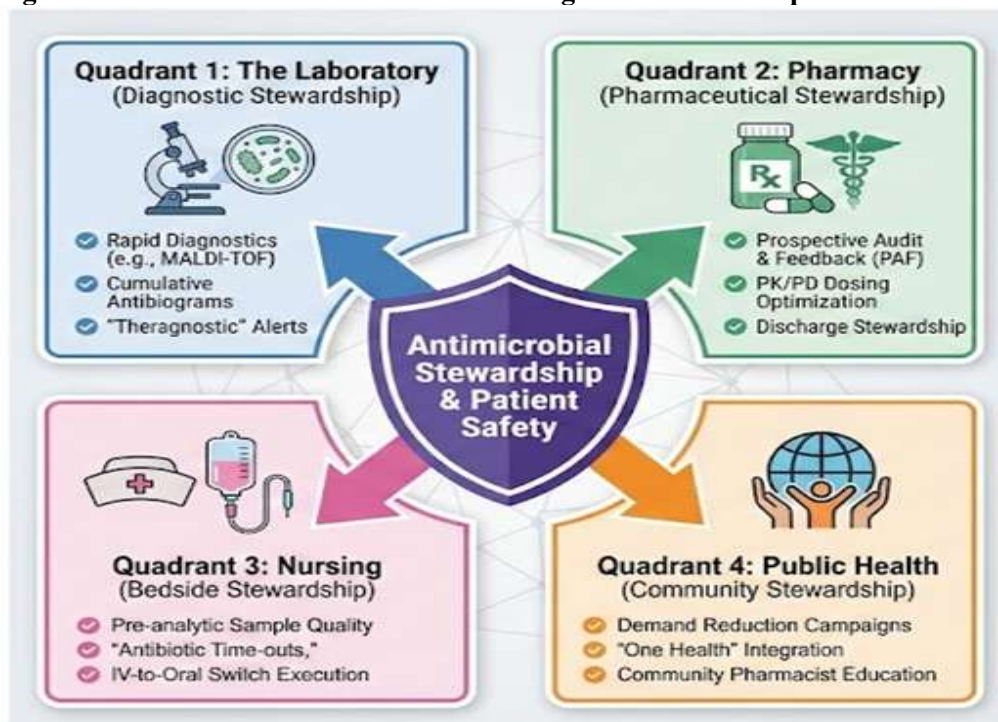
### The Role of Community Pharmacists

Public health education often funnels through community pharmacies. In many LMICs, where antibiotics may be available without a prescription or regulation is lax, community pharmacists are the gatekeepers. Educational interventions targeting these professionals can significantly reduce inappropriate dispensing for self-limiting illnesses [24]. In HICs, community pharmacists reinforce public health messages, counseling patients on symptomatic relief for colds and flu instead of antibiotics [10].

### One Health Integration

Public health stewardship also encompasses the "One Health" approach, recognizing the link between human, animal, and environmental health. Campaigns that educate the public on the agricultural drivers of resistance and the environmental impact of antibiotic disposal help build a broader societal consensus for strict governance [25].

**Figure 2. The "One Team" Pillars of the Integrated Stewardship Model.**



### Synthesis: The Synergy of the AID Model

The literature ultimately points toward the superiority of integrated models. The "AID" model (Antimicrobial, Infection prevention, and Diagnostic stewardship) represents the convergence of these pillars. It posits that stewardship is a "theragnostic" endeavor where the laboratory (Diagnostic) identifies the target, the pharmacy (Antimicrobial) selects the weapon, and nursing/infection control (Infection Prevention) manages the battlefield [14]. This synergy creates a feedback loop that standard care—with its fragmented departments—cannot replicate.

### Methods

#### Search Strategy and Data Sources

To construct this comprehensive review, a multi-faceted search strategy was employed to capture a

holistic view of the global antimicrobial stewardship landscape. The search encompassed high-impact peer-reviewed journals, global health surveillance reports, and grey literature policy documents published up to and including 2023.

- **Databases Searched:** PubMed, Cochrane Library, Google Scholar, ScienceDirect, and PMC (PubMed Central).
- **Key Search Terms:** "Antimicrobial Stewardship," "Multidisciplinary Team," "Diagnostic Stewardship," "Nurse-led Stewardship," "Pharmacist Intervention," "Public Health Campaign AMR," "Rapid Diagnostics," "AID Model," and "One Health."
- **Global Health Reports:** Data were also extracted from flagship reports by the World Health Organization (WHO), The Lancet Infectious Diseases, the World Bank, and the Centers for Disease Control and Prevention (CDC).

### Inclusion and Exclusion Criteria

Studies were selected based on the following rigorous criteria:

- **Inclusion:**
  - Studies comparing multidisciplinary stewardship interventions (involving at least two of the four pillars: Lab, Pharm, Nurse, Public Health) against standard care.
  - Studies reporting quantitative outcomes such as antimicrobial consumption (DDD/DOT), resistance rates, mortality, length of stay, or cost.
  - Qualitative studies examining barriers to implementation, such as hierarchy and communication silos.
  - Global scope, explicitly including data from both High-Income Countries (HICs) and Low- and Middle-Income Countries (LMICs).
- **Exclusion:**
  - Studies focusing solely on the development of novel antimicrobial agents without a stewardship component.
  - Theoretical papers lacking implementation data or case studies.
  - Single-center studies with small sample sizes (<50 patients) unless they illustrated a unique qualitative theme or mechanism.

### Data Extraction and Synthesis

Data were extracted using a standardized framework aligned with the PICO objectives. Quantitative data (e.g., mortality rates, cost savings) were aggregated to assess the magnitude of effect. Qualitative themes (e.g., "Doctor is God," "Siloed Data") were synthesized to provide context to the quantitative findings.

### Quality Assessment

The quality of evidence varied by region. Data from HICs often stemmed from robust surveillance systems like the Global Antimicrobial Resistance and Use Surveillance System (GLASS) and the National Healthcare Safety Network (NHSN) [26]. In contrast, data from LMICs frequently relied on point-prevalence surveys and modeling due to infrastructural limitations in laboratory capacity and electronic health records [27]. The review accounts for these disparities by explicitly contextualizing findings within the resource constraints of the study setting.

### Results

The synthesis of the gathered literature provides compelling evidence that the multidisciplinary stewardship model yields superior outcomes compared to standard care across clinical, microbiological, and economic domains.

#### 1. Microbiological Outcomes: Consumption and Resistance

The primary goal of stewardship is to preserve the efficacy of antimicrobials. The data indicates that multidisciplinary teams are significantly more effective at reducing consumption than physician-only models.

- **Reduction in Consumption:** A comprehensive meta-analysis of 52 studies involving over 1.7 million patients found that multidisciplinary ASPs were associated with a 28% reduction in overall antimicrobial consumption (Rate Ratio 0.72; 95% CI 0.56–0.92) [28].



- **Pediatric Impact:** The effect was even more pronounced in pediatric settings, where consumption was reduced by 21% [28].
- **LMIC Impact:** Interestingly, the reduction in antibiotic consumption was higher in LMICs (30% reduction) compared to HICs (6% reduction), likely due to the high baseline of inappropriate use in resource-limited settings that is easily corrected by basic stewardship interventions [28].
- **Targeted Stewardship:** The multidisciplinary approach was particularly effective in reducing the use of WHO "Watch" group antibiotics—broad-spectrum agents with higher resistance potential. Use of these drugs decreased by 28%, preserving them for critical cases [28].
- **Resistance Trends:** While establishing a direct causal link to resistance rates is challenging due to lag times, long-term studies of the AID model have demonstrated reductions in colonization with Multi-Drug Resistant Organisms (MDROs) [28]. For instance, a hospital-wide multidisciplinary program in Saudi Arabia reported a dramatic decrease in healthcare-associated infections (HAIs) over four years: *C. difficile* cases dropped from 94 to 13, Ventilator-Associated Pneumonia (VAP) from 24 to 6, and Central Line-Associated Bloodstream Infections (CLABSI) from 17 to 1 [29].

## 2. Clinical Outcomes: Safety and Efficiency

A common concern among clinicians is that restricting antibiotics might compromise patient safety, particularly in sepsis. The results alleviate this fear, showing that stewardship enhances safety and efficiency.

- **Mortality:** Systematic reviews consistently show no significant difference in all-cause 30-day mortality between multidisciplinary ASPs and standard care [30]. Some studies even suggest a potential survival benefit associated with appropriate de-escalation, likely due to reduced drug toxicity and fewer superinfections [31].
- **Length of Stay (LOS):** One of the most significant findings is the reduction in hospital LOS.
  - A meta-analysis reported a reduction in median LOS from 11 days (pre-ASP) to 7 days (post-ASP) [30].
  - In a study comparing different team structures, a hospitalist team embedded with a pharmacist saw LOS decrease from 9 days to 6 days, whereas teams without embedded pharmacists saw smaller or no reductions [32].
  - This reduction is attributed to faster time-to-optimal-therapy (facilitated by the Lab-Pharm link) and earlier IV-to-oral switch (facilitated by the Nurse-Pharm link).
- **Readmission:** Readmission rates generally remain unchanged between groups, confirming that patients are not being discharged prematurely or with unresolved infections [33].

## 3. Economic Outcomes: The Financial Case

The economic data presents a robust case for investment in multidisciplinary stewardship.

- **Direct Cost Savings:** Reduced antimicrobial consumption translates directly to lower drug expenditures. Community hospitals implementing pharmacist-led programs have reported total antimicrobial cost reductions of approximately 19% [34].
- **Indirect Cost Savings:** The reduction in LOS is the primary driver of cost savings. By discharging patients earlier and preventing costly complications like *C. difficile* and MDRO infections (which require isolation and PPE), hospitals save significantly on operational costs.
  - Treating a single case of *C. difficile* can cost thousands of dollars; the Saudi Arabian study's reduction of 81 cases represents a massive financial saving [29].
  - Global economic modeling suggests that effective AMR interventions could save the global economy nearly \$100 trillion by 2050 by averting productivity losses [5].

## 4. Public Health Outcomes: Demand Reduction

The impact of public health education is measurable and significant, particularly in reducing the "demand-side" pressure on healthcare systems.

- **Prescription Reduction:** France's "Antibiotics are not automatic" campaign was associated with a 26.5% reduction in antibiotic prescriptions over a six-year period [10].
- **Behavioral Change:** The UK's "Keep Antibiotics Working" campaign successfully increased public awareness, with qualitative data showing that GPs felt more empowered to refuse unnecessary prescriptions because patients were already primed by the campaign messages [35].

**Table 1: Comparative Outcomes of Multidisciplinary Stewardship vs. Standard Care**

Outcome Metric	Multidisciplinary Intervention Impact	Reference
Antibiotic Consumption	28% Reduction (Rate Ratio 0.72)	[28]
"Watch" Group Antibiotics	28% Reduction	[28]
Hospital Length of Stay	Median reduction from 11 days to 7 days	[30]
Mortality	No significant difference (Safe to de-escalate)	[30]
C. difficile Incidence	Significant reduction (e.g., 94 cases to 13 cases)	[29]
Community Prescribing	26.5% Reduction (France Campaign)	[10]

## Discussion

The results of this review underscore a fundamental truth: antimicrobial stewardship is a team sport. The success of the intervention is not defined by any single discipline but by the synergy between them.

### The Multiplier Effect of Integration

The data suggests a "multiplier effect" where the combined intervention is more effective than the sum of its parts. This is best illustrated through the AID (Antimicrobial, Infection prevention, Diagnostic) model [14].

- **The Lab-Pharmacy Interface:** A rapid diagnostic test (Lab) has zero clinical value if the result sits in a queue. The "theragnostic" value is realized only when that result triggers an immediate alert to a pharmacist (Pharmacy) who has the authority to modify the prescription. The study showing that rapid results without notification failed to improve outcomes, while notification did improve outcomes, is the definitive proof of this synergy [13].
- **The Nurse-Pharmacy Interface:** Pharmacists can identify patients eligible for IV-to-oral conversion based on guidelines, but they cannot assess the patient's ability to swallow or their gastrointestinal stability in real-time. The nurse acts as the "eyes and ears," confirming eligibility and executing the switch. This collaboration is the mechanism behind the significant reductions in LOS and line infections [21].

### Breaking Down Hierarchies and Silos

A recurring theme in the qualitative literature is the barrier of professional hierarchy, particularly the "Doctor is God" complex [36].

- **The Silence of the Subordinate:** In rigid hierarchies, particularly in some LMIC settings and traditional Western teaching hospitals, nurses and pharmacists often feel disempowered. A nurse may notice a breach in sterile technique or an unnecessary antibiotic dose but remains silent due to fear of reprimand or stepping out of their "territory" [18].
- **Territoriality:** Physicians may view stewardship interventions as an infringement on their clinical autonomy. Pharmacists often have to "negotiate" permission to intervene, using persuasive rather than authoritative language to avoid conflict [19].
- **Siloed Data Systems:** Structural silos reinforce cultural ones. Often, the microbiology lab system does not talk to the pharmacy dispensing system or the electronic health record used by nurses [37]. This creates information asymmetry, where one team member holds a piece of the puzzle (e.g., a positive culture) that the other (e.g., the bedside nurse administering the drug) cannot see. Successful ASPs overcome this by creating "A-Teams"—multidisciplinary committees that meet face-to-face to review cases, fostering a culture of mutual respect and shared responsibility [14].

### The Challenge of Sustainability in Public Health

While public health campaigns like those in France and the UK show impressive results, the literature warns of "campaign fatigue." The effects of education can wane over time as the message becomes stale or new generations of parents enter the system. Continuous reinforcement and evolution of the message

are necessary to maintain the "social contract" of responsible antibiotic use [38]. Furthermore, the "One Health" aspect is often under-communicated. Connecting human health to environmental and animal health in public messaging could help build a more robust, ethics-based motivation for stewardship [39].

### Disparities in Low-Resource Settings (LMICs)

The applicability of the high-resource "AID model" to LMICs faces significant structural hurdles.

- **Infrastructure Deficits:** In many LMICs, microbiology labs are scarce, underfunded, or lack essential reagents. Empiric therapy becomes the default not out of choice, but necessity, because culture results are unavailable or arrive too late to be clinically useful [8].
- **Workforce Shortages:** There is a chronic shortage of infectious disease-trained pharmacists and physicians. In these settings, the nurse often becomes the de facto steward, yet they are frequently the most overburdened and least empowered [40].
- **The Access vs. Excess Paradox:** LMICs face a dual tragedy. On one hand, patients die from sepsis due to a lack of access to effective, quality-assured antibiotics (Access). On the other hand, there is rampant overuse of broad-spectrum antibiotics for minor viral illnesses due to unregulated over-the-counter sales and lack of diagnostic support (Excess) [26]. Bridging this gap requires a tailored approach that prioritizes basic infrastructure and regulatory enforcement alongside stewardship education.

### Conclusion

The evidence presented in this comprehensive systematic review incontrovertibly supports the transition from a physician-centric model of antimicrobial prescribing to a multidisciplinary, synergistic stewardship model. The "standard care" approach, characterized by professional silos and passive support services, is structurally incapable of addressing the speed and complexity of the antimicrobial resistance crisis.

### Key Takeaways:

1. **Synergy equals Safety:** Multidisciplinary teams significantly reduce antibiotic consumption (by ~28%) and hospital length of stay (by ~4 days) without compromising patient safety or increasing mortality.
2. **The Lab is the Anchor:** Diagnostic stewardship is the prerequisite for effective chemical stewardship. Without rapid and accurate pathogen identification, precision medicine is impossible. The "diagnostic gap" must be closed by active reporting to pharmacy and clinical teams.
3. **Empowerment is Essential:** Nurses and pharmacists must be formally empowered—through policy, training, and culture change—to actively intervene in prescribing decisions. The hierarchy that silences them is a patient safety hazard.
4. **Education Reduces Pressure:** Public health campaigns are effective "demand-side" interventions. By educating the public, they lower the social pressure on clinicians to prescribe, allowing stewardship to succeed at the point of care.

### Future Directions and Recommendations:

Healthcare systems must move beyond simply appointing a "Stewardship Director." Instead, they must:

- **Institutionalize the A-Team:** Formally create multidisciplinary stewardship committees with representation from Lab, Pharmacy, Nursing, and Administration.
- **Invest in Integrated IT:** Ensure that lab data, pharmacy orders, and nursing notes are integrated into a single, real-time alert system to facilitate "theragnostic" interventions.
- **Empower the Nurse:** Establish nurse-driven protocols for specimen collection, antibiotic time-outs, and IV-to-oral switching.
- **Sustain Public Engagement:** Fund continuous, evolving public health campaigns to maintain awareness and shift social norms.
- **Support LMICs:** High-income nations must support infrastructure development in LMICs, as AMR knows no borders. Strengthening laboratory capacity and workforce training in these regions is a matter of global health security.

Only through this holistic, "One Team" approach can the global community hope to bridge the gap in

antimicrobial stewardship and secure the future of modern medicine.

---

## References

- [1] Murray, C.J., Ikuta, K.S., Sharara, F., Swetschinski, L., Aguilar, G.R., Gray, A., Han, C., Bisignano, C., Rao, P., and Wool, E., Global burden of bacterial antimicrobial resistance in 2019: a systematic analysis. *The Lancet*, 399(10325). 629-655 (2022).
- [2] Adhisivam, B., Plakkal, N., Agarwal, R., Nangia, S., and Chaurasia, S., Global burden of bacterial antimicrobial resistance in 2019: a systematic analysis *Antimicrobial Resistance Collaborators\**. (2022).
- [3] Mestrovic, T., Aguilar, G.R., Swetschinski, L.R., Ikuta, K.S., Gray, A.P., Weaver, N.D., Han, C., Wool, E.E., Hayoon, A.G., and Hay, S.I., The burden of bacterial antimicrobial resistance in the WHO European region in 2019: a cross-country systematic analysis. *The Lancet Public Health*, 7(11). e897-e913 (2022).
- [4] Forecasting the fallout from amr: economic impacts of antimicrobial resistance in humans. 2024, Center for Global Development.
- [5] Kathir, S., Antibiotic Resistance-The Silent Pandemic. *University of Ottawa Science Undergraduate Research Journal*, 3(1) (2024).
- [6] Shrestha, J., Zahra, F., and Cannady Jr, P., Antimicrobial stewardship. *StatPearls*, (2023).
- [7] Hafez, H., Rakab, M.S., Elshehaby, A., Gebreel, A.I., Hany, M., BaniAmer, M., Sajed, M., Yunis, S., Mahmoud, S., and Hamed, M., Pharmacies and use of antibiotics: a cross sectional study in 19 Arab countries. *Antimicrobial Resistance & Infection Control*, 13(1). 104 (2024).
- [8] Organization, W.H., Global burden of antimicrobial resistance in 2019. 2023.
- [9] Van Huizen, P., Kuhn, L., Russo, P.L., and Connell, C.J., The nurses' role in antimicrobial stewardship: a scoping review. *International journal of nursing studies*, 113. 103772 (2021).
- [10] Mathew, P., Sivaraman, S., and Chandy, S., Communication strategies for improving public awareness on appropriate antibiotic use: Bridging a vital gap for action on antibiotic resistance. *Journal of family medicine and primary care*, 8(6). 1867-1871 (2019).
- [11] Avdic, E. and Carroll, K.C., The role of the microbiology laboratory in antimicrobial stewardship programs. *Infectious Disease Clinics*, 28(2). 215-235 (2014).
- [12] Luthar, V., The Essential Role of Clinical Microbiology Laboratories in Antimicrobial Stewardship. *American Association of Clinical Chemistry*, (2014).
- [13] Cairns, K.A., Doyle, J.S., Trevillyan, J.M., Horne, K., Stuart, R.L., Bushett, N., Yong, M.K., Kelley, P.G., Dooley, M.J., and Cheng, A.C., The impact of a multidisciplinary antimicrobial stewardship team on the timeliness of antimicrobial therapy in patients with positive blood cultures: a randomized controlled trial. *Journal of Antimicrobial Chemotherapy*, 71(11). 3276-3283 (2016).
- [14] Dik, J.-W.H., Poelman, R., Friedrich, A.W., Panday, P.N., Lo-Ten-Foe, J.R., Assen, S.v., van Gemert-Pijnen, J.E., Niesters, H.G., Hendrix, R., and Sinha, B., An integrated stewardship model: antimicrobial, infection prevention and diagnostic (AID). *Future microbiology*, 11(1). 93-102 (2016).
- [15] Morency-Potvin, P., Schwartz, D.N., and Weinstein, R.A., Antimicrobial stewardship: how the microbiology laboratory can right the ship. *Clinical microbiology reviews*, 30(1). 381-407 (2017).
- [16] Marins, T.A., de Jesus, G.R., Holubar, M., Salinas, J.L., Guglielmi, G.P., Lin, V., and de Almeida, S.M., Evaluation of interventions led by pharmacists in antimicrobial stewardship programs in low- and middle-income countries: a systematic literature review. *Antimicrob Steward Healthc Epidemiol*, 4(1). e198 (2024).
- [17] Patel, N., Davis, S.L., MacDonald, N.C., Medler, C.J., Kenney, R.M., Zervos, M.J., and Mercuro, N.J., Transitions of care: an untapped opportunity for antimicrobial stewardship. *Journal of the American College of Clinical Pharmacy*, 5(6). 632-643 (2022).
- [18] Appaneal, H.J., Luther, M.K., Timbrook, T.T., LaPlante, K.L., and Dosa, D.M., Facilitators and Barriers to Antibiotic Stewardship: A Qualitative Study of Pharmacists' Perspectives. *Hosp Pharm*, 54(4). 250-258 (2019).
- [19] Barlam, T.F., Childs, E., Zieminski, S.A., Meshesha, T.M., Jones, K.E., Butler, J.M., Damschroder, L.J., Goetz, M.B., Madaras-Kelly, K., Reardon, C.M., Samore, M.H., Shen, J., Stenehjem, E., Zhang, Y., and Drainoni, M.L., Perspectives of Physician and Pharmacist Stewards on Successful Antibiotic Stewardship Program Implementation: A Qualitative Study. *Open Forum Infect Dis*, 7(7). ofaa229 (2020).

- [20] Patidar, A.B., Agnibhoj, P., and Khadanga, S., Extended and expanded role of nurses in antimicrobial stewardship program: A review. *Future Health*, 2(2). 153-157 (2024).
- [21] Sadeq, A.A., Shamseddine, J.M., Babiker, Z.O.E., Nsutebu, E.F., Moukarzel, M.B., Conway, B.R., Hasan, S.S., Conlon-Bingham, G.M., and Aldeyab, M.A., Impact of Multidisciplinary Team Escalating Approach on Antibiotic Stewardship in the United Arab Emirates. *Antibiotics (Basel)*, 10(11) (2021).
- [22] Bos, M., de Bot, C., Vermeulen, H., Hulscher, M., and Schouten, J., Nurses' contribution to antimicrobial stewardship: business as usual? *Antimicrob Resist Infect Control*, 13(1). 93 (2024).
- [23] Khadse, S.N., Ugemuge, S., and Singh, C., Impact of Antimicrobial Stewardship on Reducing Antimicrobial Resistance. *Cureus*, 15(12). e49935 (2023).
- [24] Al-Shami, H.A., Abubakar, U., Hussein, M.S., Hussin, H.F., and Al-Shami, S.A., Awareness, practices and perceptions of community pharmacists towards antimicrobial resistance and antimicrobial stewardship in Libya: a cross-sectional study. *Journal of Pharmaceutical Policy and Practice*, 16(1). 46 (2023).
- [25] Leung, E., Weil, D.E., Raviglione, M., and Nakatani, H., The WHO policy package to combat antimicrobial resistance. *Bulletin of the World Health Organization*, 89. 390-392 (2011).
- [26] Global antimicrobial resistance and use surveillance system (GLASS) report 2022. 2022, World Health Organization.
- [27] Harun, M.G.D., Sumon, S.A., Hasan, I., Akther, F.M., Islam, M.S., and Anwar, M.M.U., Barriers, facilitators, perceptions and impact of interventions in implementing antimicrobial stewardship programs in hospitals of low-middle and middle countries: a scoping review. *Antimicrob Resist Infect Control*, 13(1). 8 (2024).
- [28] Zay Ya, K., Win, P.T.N., Bielicki, J., Lambiris, M., and Fink, G., Association Between Antimicrobial Stewardship Programs and Antibiotic Use Globally: A Systematic Review and Meta-Analysis. *JAMA Netw Open*, 6(2). e2253806 (2023).
- [29] Al-Omari, A., Al Mutair, A., Alhumaid, S., Salih, S., Alanazi, A., Albarsan, H., Abourayan, M., and Al Subaie, M., The impact of antimicrobial stewardship program implementation at four tertiary private hospitals: results of a five-years pre-post analysis. *Antimicrob Resist Infect Control*, 9(1). 95 (2020).
- [30] Khdour, M.R., Hallak, H.O., Aldeyab, M.A., Nasif, M.A., Khalili, A.M., Dallashi, A.A., Khofash, M.B., and Scott, M.G., Impact of antimicrobial stewardship programme on hospitalized patients at the intensive care unit: a prospective audit and feedback study. *Br J Clin Pharmacol*, 84(4). 708-715 (2018).
- [31] Karanika, S., Paudel, S., Grigoras, C., Kalbasi, A., and Mylonakis, E., Systematic review and meta-analysis of clinical and economic outcomes from the implementation of hospital-based antimicrobial stewardship programs. *Antimicrobial agents and chemotherapy*, 60(8). 4840-4852 (2016).
- [32] Tang, S.J., Gupta, R., Lee, J.I., Majid, A.M., Patel, P., Efird, L., Loo, A., Mazur, S., Calfee, D.P., Archambault, A., Jannat-Khah, D., Dargar, S.K., and Simon, M.S., Impact of Hospitalist-Led Interdisciplinary Antimicrobial Stewardship Interventions at an Academic Medical Center. *Jt Comm J Qual Patient Saf*, 45(3). 207-216 (2019).
- [33] Hurtado, D., Varela, M., Juarez, A., Nguyen, Y.N., and Nhean, S., Impact of Antimicrobial Stewardship Program Intervention Acceptance on Hospital Length of Stay. *Hosp Pharm*, 58(5). 491-495 (2023).
- [34] Buckel, W.R., Veillette, J.J., Vento, T.J., and Stenehjem, E., Antimicrobial stewardship in community hospitals. *Medical Clinics*, 102(5). 913-928 (2018).
- [35] Gilham, E.L., Casale, E., Hardy, A., Ayeni, A.H., Sunyer, E., Harris, T., Feechan, R., Heltmann, A., Fawcett, M., Hopkins, S., and Ashiru-Oredope, D., Assessing the impact of a national social marketing campaign for antimicrobial resistance on public awareness, attitudes, and behaviour, and as a supportive tool for healthcare professionals, England, 2017 to 2019. *Euro Surveill*, 28(47) (2023).
- [36] Charani, E., Smith, I., Skodvin, B., Perozziello, A., Lucet, J.C., Lescure, F.X., Birgand, G., Poda, A., Ahmad, R., Singh, S., and Holmes, A.H., Investigating the cultural and contextual determinants of antimicrobial stewardship programmes across low-, middle- and high-income countries-A qualitative study. *PLoS One*, 14(1). e0209847 (2019).
- [37] Vicentini, C., Libero, G., Cugudda, E., Gardois, P., Zotti, C.M., and Bert, F., Barriers to the implementation of antimicrobial stewardship programmes in long-term care facilities: a scoping review. *J Antimicrob Chemother*, 79(8). 1748-1761 (2024).
- [38] Chahwakilian, P., Huttner, B., Schlemmer, B., and Harbarth, S., Impact of the French campaign to

- reduce inappropriate ambulatory antibiotic use on the prescription and consultation rates for respiratory tract infections. *Journal of Antimicrobial Chemotherapy*, 66(12). 2872-2879 (2011).
- [39] Klepser, M.E., Adams, A.J., and Klepser, D.G., Antimicrobial stewardship in outpatient settings: leveraging innovative physician-pharmacist collaborations to reduce antibiotic resistance. *Health security*, 13(3). 166-173 (2015).
- [40] Gebretekle, G.B., Haile Mariam, D., Abebe, W., Amogne, W., Tenna, A., Fenta, T.G., Libman, M., Yansouni, C.P., and Semret, M., Opportunities and barriers to implementing antibiotic stewardship in low and middle-income countries: lessons from a mixed-methods study in a tertiary care hospital in Ethiopia. *PloS one*, 13(12). e0208447 (2018).