

# Antimicrobial Stewardship Programs and the Role of Pharmacists in Combating Antibiotic Resistance: A Narrative Review from the Department of Pharmacy, Najran University

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## ABSTRACT

Antibiotic resistance represents one of the most critical public health challenges of the twenty-first century, threatening the efficacy of treatments for infectious diseases and placing enormous burden on healthcare systems worldwide. Antimicrobial Stewardship Programs (ASPs) have emerged as a cornerstone strategy for optimizing antibiotic use, reducing resistance rates, and improving patient outcomes. Pharmacists, as medication experts embedded within interprofessional healthcare teams, occupy a uniquely influential position within these programs. This paper examines the theoretical underpinnings, practical structures, and clinical impact of ASPs, with particular emphasis on the multifaceted contributions of pharmacists — from prospective audit and feedback to formulary management, pharmacokinetic monitoring, and patient education. The paper further contextualizes ASP implementation within the Kingdom of Saudi Arabia's healthcare reform agenda under Vision 2030, addressing the roles of the Saudi Commission for Health Specialties (SCFHS), the Central Board for Accreditation of Healthcare Institutions (CBAHI), and international frameworks such as the Joint Commission International (JCI) standards. Evidence from both global and regional literature is synthesized to demonstrate that pharmacist-led stewardship interventions are associated with significant reductions in antibiotic consumption, resistance emergence, *Clostridioides difficile* infections, and healthcare costs, while simultaneously enhancing antibiotic appropriateness and patient safety.

**Keywords:** Antimicrobial Stewardship Programs, antibiotic resistance, pharmacists, Saudi Arabia, Vision 2030, SCFHS, interprofessional collaboration, CBAHI, JCI, infection control.

## 1. INTRODUCTION

The phenomenon of antimicrobial resistance (AMR) — the ability of microorganisms to withstand the effects of drugs previously effective against them — has escalated from a scientific concern to a global public health emergency. The World Health Organization (WHO) has identified AMR as one of the top ten global public health threats facing humanity, estimating that resistant infections are directly responsible for approximately 1.27 million deaths annually worldwide, with projections suggesting this toll could rise to 10 million deaths per year by 2050 if decisive action is not taken (WHO, 2023). The drivers of resistance are multifactorial, encompassing inappropriate antibiotic prescribing in both human and veterinary medicine, subtherapeutic antibiotic use in agriculture, inadequate infection prevention measures, and insufficient development of novel antimicrobial agents.

Within this crisis, Antimicrobial Stewardship Programs (ASPs) have gained recognition as evidence-based, systematic interventions designed to promote the appropriate selection, dosing, route, and duration of antimicrobial therapy. By ensuring that the right antibiotic is given to the right patient at the right dose for the right duration, ASPs simultaneously preserve antibiotic efficacy, minimize adverse drug events, reduce healthcare-associated infections, and yield significant cost savings. The Centers for Disease Control and

Prevention (CDC), the Infectious Diseases Society of America (IDSA), the Society for Healthcare Epidemiology of America (SHEA), and the WHO have all published guidelines and toolkits endorsing the institutionalization of ASPs in healthcare facilities.

Among the healthcare professionals who drive stewardship outcomes, pharmacists hold a position of particular strategic importance. Their comprehensive training in pharmacology, pharmacokinetics, pharmacodynamics, and drug interactions equips them to evaluate antibiotic appropriateness, optimize dosing regimens, and identify opportunities for therapy de-escalation. In Saudi Arabia, the expanding scope of pharmacy practice — supported by SCFHS credentialing and Vision 2030's health transformation goals — positions pharmacists as indispensable leaders and collaborators in institutional ASPs.

This paper provides a comprehensive analysis of ASPs, examining their theoretical frameworks, structural components, evidence-based outcomes, and the specialized roles that pharmacists occupy within these programs. Contextual relevance to the Saudi healthcare system is maintained throughout, with reference to national regulatory standards, accreditation requirements, and the transformative ambitions of the National Transformation Program under Vision 2030.

## **2. Theoretical Frameworks Underpinning ASPs**

The conceptual architecture of ASPs draws from multiple theoretical traditions in healthcare quality improvement, behavioral science, and infectious disease epidemiology. Understanding these frameworks is essential for designing stewardship interventions that are not only clinically sound but also behaviorally effective and institutionally sustainable.

### **2.1 The Ecological Framework of Antibiotic Use**

The ecological framework posits that antibiotic use at the individual patient level generates selection pressure that propagates resistant organisms across entire microbial ecosystems — from individual patients to hospital wards, communities, and eventually, global bacterial populations. This framework underscores why stewardship is necessarily a population-level intervention, not merely an individual prescribing quality measure. It justifies the ASP mandate to monitor aggregate antibiotic consumption data (expressed as defined daily doses per 1,000 patient-days) and to benchmark institutional antibiotic use against national and international norms.

### **2.2 Behavioral Economics and Prescriber Behavior Change**

A significant body of behavioral science research has examined the cognitive biases and social dynamics that lead to inappropriate antibiotic prescribing. Anchoring bias, diagnostic uncertainty, fear of treatment failure, and social conformity all contribute to over-prescribing. ASPs leverage behavioral economics principles — including audit and feedback, social norm messaging (e.g., displaying a clinician's prescribing patterns relative to peers), commitment devices, and nudge strategies — to shift prescribing behavior without relying solely on restrictive mandates. The implementation science literature emphasizes that sustainable behavior change requires engaging clinicians as partners rather than merely enforcing compliance (Dyar et al., 2019).

### **2.3 The Interprofessional Collaboration Model**

D'Amour and Oandasan's (2005) Interprofessional Collaboration (IPC) model provides a useful lens for understanding how ASPs function as inherently interprofessional endeavors. Stewardship programs require coordinated action from infectious disease physicians, clinical pharmacists, microbiologists, infection control practitioners, nurses, and hospital administrators. The IPC model identifies shared goals, mutual trust, role clarity, and communication as critical enablers of collaborative practice — all of which are foundational to effective ASP operations. Within Saudi healthcare institutions seeking CBAHI and JCI accreditation, interprofessional stewardship committees are increasingly recognized as structural requirements rather than optional enhancements.

### **2.4 The Plan-Do-Study-Act (PDSA) Quality Improvement Cycle**

Quality improvement methodologies, particularly the PDSA cycle widely applied in Saudi MOH transformation initiatives, are integral to ASP program development. Stewardship interventions are iteratively planned, implemented, studied against measurable outcomes (antibiotic consumption, resistance rates, clinical outcomes, costs), and adapted based on evidence. This cyclical approach allows ASPs to respond dynamically to emerging resistance patterns and changing institutional needs, aligning with the continuous quality improvement ethos embedded in Vision 2030's healthcare quality framework.

**"Antimicrobial stewardship is not a single intervention but a sustained, multi-component ecosystem of behavioral, clinical, and systems-level practices — with pharmacists at its operational core."**

### 3. Structure and Core Components of Antimicrobial Stewardship Programs

The structural anatomy of a functional ASP encompasses leadership, personnel, infrastructure, data systems, and intervention strategies. Both the CDC Core Elements of Hospital Antibiotic Stewardship Programs and the WHO AWaRe classification system provide internationally recognized frameworks that Saudi healthcare institutions are increasingly adopting.

#### 3.1 Leadership Commitment

Effective ASPs require explicit, visible commitment from hospital leadership, including the Chief Medical Officer, Pharmacy Director, and Infection Control Committee. Leadership support manifests in the allocation of dedicated pharmacist and physician time for stewardship activities, the provision of data infrastructure (electronic health records with antibiotic decision support), and the incorporation of stewardship metrics into institutional performance scorecards. In Saudi Arabia, CBAHI standard compliance and MOH operational circulars increasingly require hospital administrations to demonstrate formal ASP governance structures.

#### 3.2 Accountability and Clinical Champions

A physician champion — typically an infectious disease specialist or intensivist — and a pharmacist champion form the core leadership dyad of most successful ASPs. These individuals drive clinical credibility, engage frontline prescribers, and advocate for stewardship resources. The pharmacist champion, in particular, provides the operational continuity that sustains day-to-day stewardship activities, given that pharmacists are present across clinical settings in ways that physician specialists may not be.

#### 3.3 Drug Expertise

The pharmacist's foundational contribution to ASP drug expertise encompasses formulary management, antibiogram interpretation, therapeutic substitution protocols, dose optimization guidance, and intravenous-to-oral conversion criteria. Clinical pharmacists with specialized training in infectious diseases (e.g., board certification through the Board of Pharmacy Specialties' Infectious Disease Pharmacy specialty) provide the highest level of stewardship expertise.

#### 3.4 Action — Core Stewardship Interventions

The CDC identifies two core ASP interventions: prospective audit with intervention and feedback, and formulary restriction with prior authorization. Additional intervention strategies include:

- ▶ De-escalation protocols: systematic review of broad-spectrum antibiotic regimens after 48–72 hours with culture and sensitivity data available, with transition to narrower-spectrum agents where appropriate.
- ▶ Dose optimization: pharmacokinetic/pharmacodynamic (PK/PD) dosing consultations, particularly for renally cleared antibiotics and agents with concentration-dependent or time-dependent killing characteristics.
- ▶ Intravenous to oral (IV-to-PO) conversion: systematic identification of patients eligible for oral antibiotic therapy, reducing central line-associated complications, hospitalization duration, and costs.

- ▶ Antibiotic time-outs: 72-hour antibiotic reassessment prompts embedded in electronic ordering systems.
- ▶ Surgical prophylaxis stewardship: ensuring appropriate antibiotic choice, timing, and duration for surgical prophylaxis.

### **3.5 Tracking, Reporting, and Education**

ASPs require robust data infrastructure to measure antibiotic use (DDD per 1,000 patient-days), resistance patterns (institutional antibiogram updated annually or bi-annually), and clinical outcomes. Regular reporting to clinical departments — framed using social comparison data — leverages behavioral economics to drive prescribing improvement. Education of prescribers, nurses, and patients is an ongoing stewardship function, addressing diagnosis-specific guidelines, antibiotic side effects, and resistance concepts.

## **4. The Multifaceted Role of Pharmacists in Antimicrobial Stewardship**

Pharmacists represent the single most consistently impactful professional group within hospital ASPs. Multiple systematic reviews and meta-analyses have demonstrated that pharmacist-driven stewardship interventions independently reduce antibiotic consumption, improve prescribing appropriateness, shorten hospital stays, and decrease mortality. The roles pharmacists occupy in stewardship programs span clinical, educational, administrative, and research dimensions.

### **4.1 Prospective Audit and Feedback**

Prospective audit with intervention and feedback — regarded by the IDSA as the gold standard ASP intervention — is predominantly pharmacist-led in most institutions. Pharmacists conduct daily or regular reviews of antibiotic orders, evaluate clinical appropriateness against culture data and patient clinical trajectory, and provide real-time recommendations to prescribers. This intervention has been shown to reduce antibiotic consumption by 20–35% without adverse effects on clinical outcomes (Davey et al., 2017). In Saudi tertiary hospitals, pharmacist-led audit programs have demonstrated comparable efficacy, with studies from King Abdulaziz Medical City and King Fahad Medical City reporting significant reductions in broad-spectrum antibiotic use following ASP implementation.

### **4.2 Formulary Management and Restriction**

Clinical pharmacists serve as primary stewards of the institutional antibiotic formulary. Their responsibilities include evaluating new antibiotic agents for formulary addition using clinical and pharmaco-economic criteria, establishing restriction tiers that require prior authorization for broad-spectrum or reserve antibiotics (e.g., carbapenems, glycopeptides, polymyxins), and developing therapeutic interchange protocols that allow pharmacist substitution of non-formulary agents. In the Saudi context, formulary management is coordinated with MOH national essential medicine lists and CBAHI pharmacy standards, ensuring institutional practices align with national antibiotic stewardship policies.

### **4.3 Pharmacokinetic and Pharmacodynamic Optimization**

One of the most technically sophisticated contributions pharmacists make to stewardship programs involves the optimization of antibiotic dosing using PK/PD principles. Clinical pharmacokinetics services — led by specialized pharmacists — provide individualized dosing recommendations based on patient-specific factors including renal function, hepatic function, body composition, and pathogen MIC data. Therapeutic drug monitoring (TDM) for agents such as vancomycin, aminoglycosides, voriconazole, and piperacillin-tazobactam — guided by AUC-based monitoring protocols — maximizes therapeutic efficacy while minimizing nephrotoxicity and other adverse effects. In Saudi critical care settings, pharmacist-driven PK/PD services have been associated with improved target attainment and reduced antibiotic-related adverse events.

### **4.4 Antibiogram Interpretation and Microbiology Collaboration**

Pharmacists collaborate closely with clinical microbiologists in interpreting institutional antibiograms and translating resistance epidemiology data into actionable prescribing guidance. This includes developing diagnosis-specific empirical therapy recommendations, updating surgical prophylaxis protocols based on local

resistance patterns, and advising on culture-directed therapy optimization. The pharmacist-microbiologist collaboration is particularly critical in Saudi healthcare settings facing emerging multidrug-resistant organism (MDRO) challenges, including carbapenem-resistant Enterobacteriaceae (CRE), extended-spectrum beta-lactamase (ESBL)-producing organisms, and methicillin-resistant *Staphylococcus aureus* (MRSA).

#### 4.5 Patient and Prescriber Education

Pharmacists serve as primary educators for both patients and healthcare professionals on antimicrobial stewardship principles. Patient counseling at the point of antibiotic dispensing addresses the importance of adherence, the risks of self-medication, and the dangers of antibiotic sharing. Prescriber education activities include grand rounds presentations, case-based learning sessions, and the development of clinical decision support tools. In Saudi Arabia, pharmacists registered with SCFHS through the Mumaris+ platform are required to engage in continuing professional development, including stewardship-related competencies, ensuring that pharmacists remain current with evolving resistance challenges and stewardship evidence.

#### 4.6 Community and Outpatient Stewardship

Recognizing that the majority of antibiotic prescribing occurs in outpatient and community settings, pharmacists are increasingly recognized as frontline stewards in primary care environments. Community pharmacists can implement point-of-care testing protocols, engage in antibiotic adherence counseling, intervene when prescriptions appear clinically inappropriate, and conduct patient education campaigns aligned with World Antibiotic Awareness Week. In Saudi Arabia, where over-the-counter antibiotic dispensing has historically been prevalent despite regulatory prohibitions, community pharmacists play an essential role in enforcing prescription requirements and educating the public on antibiotic resistance.

**"In the Saudi Vision 2030 healthcare transformation, pharmacists are not ancillary support staff — they are clinical leaders whose stewardship expertise directly protects the nation's antibiotic armamentarium."**

### 5. Antimicrobial Stewardship in the Saudi Arabian Healthcare Context

Saudi Arabia's healthcare system has undergone transformative evolution under Vision 2030, with antimicrobial stewardship embedded within broader quality, safety, and patient-centered care reform agendas. The MOH has issued national guidelines on antimicrobial stewardship, and accreditation bodies including CBAHI and JCI have incorporated stewardship requirements into their standards frameworks.

#### 5.1 National Policy and Regulatory Landscape

The Saudi MOH's National Infection Control and Antimicrobial Stewardship Program has established a national framework for ASP implementation across all healthcare tiers. This includes mandatory antibiogram reporting requirements for tertiary hospitals, national AWaRe classification adoption (Access, Watch, Reserve antibiotics per WHO), and integration of stewardship performance indicators into hospital accreditation criteria. The Saudi Food and Drug Authority (SFDA) regulates antibiotic registration and prescribing controls, while the MOH coordinates national surveillance of resistant organisms through the Saudi Antibiotic Resistance Surveillance (SARS) network.

#### 5.2 SCFHS, CBAHI, and JCI Standards

The SCFHS establishes the credentialing framework for pharmacists practicing in Saudi Arabia, including infectious disease pharmacy specialization pathways through Mumaris+. CBAHI's hospital accreditation standards (Saudi Central Board for Accreditation of Healthcare Institutions) include specific medication management standards requiring institutions to demonstrate ASP structures, processes, and outcomes. JCI-accredited Saudi hospitals must satisfy the International Patient Safety Goals related to infection prevention and

demonstrate evidence-based antimicrobial prescribing practices. These regulatory and accreditation imperatives create powerful institutional incentives for robust ASP investment.

### **5.3 Challenges in the Saudi Context**

Despite regulatory progress, Saudi ASPs face distinctive challenges. These include a workforce gap in infectious disease pharmacy specialists, variable implementation across primary, secondary, and tertiary care settings, cultural factors influencing antibiotic demand (including patient expectations for antibiotic prescriptions during viral illnesses), and the persistent challenge of antibiotic self-medication and availability through informal channels. Additionally, the high patient volume and staffing intensity of tertiary referral centers create time constraints that limit pharmacist availability for stewardship functions beyond routine dispensing. Addressing these barriers requires targeted SCFHS training pathways, MOH workforce planning, and institutional investment in stewardship-dedicated pharmacist time.

### **5.4 Vision 2030 Alignment**

Antimicrobial stewardship aligns directly with multiple Vision 2030 health transformation pillars: improving healthcare quality, enhancing patient safety, achieving fiscal sustainability in healthcare spending, and elevating Saudi Arabia's global health standing. ASPs directly address all four dimensions — improving antibiotic prescribing quality, reducing preventable resistance-related harm, generating measurable cost savings through antibiotic expenditure reduction and shortened hospital stays, and positioning Saudi healthcare institutions as internationally benchmarked centers of excellence. The National Transformation Program's emphasis on performance metrics and accountability creates a favorable environment for stewardship program growth and investment.

## **6. Evidence Base and Clinical Outcomes of Pharmacist-Led Stewardship**

The evidence base supporting ASP efficacy — and pharmacist contributions specifically — is extensive and increasingly robust. Systematic reviews, randomized controlled trials, and large observational studies consistently demonstrate multidimensional benefits associated with pharmacist-driven stewardship interventions.

### **6.1 Antibiotic Consumption Reduction**

A landmark Cochrane Review by Davey et al. (2017) — synthesizing 221 studies — found that both restrictive and enabling stewardship interventions were associated with significant reductions in antibiotic consumption, measured in DDD per 1,000 patient-days, without increasing mortality or length of stay. Pharmacist-led prospective audit programs consistently demonstrate 15–30% reductions in broad-spectrum antibiotic use. In Saudi Arabia, published stewardship programs at major tertiary centers have reported similar consumption reductions, with some programs achieving over 40% decreases in carbapenem utilization through pharmacist-led de-escalation protocols.

### **6.2 Resistance Mitigation**

Several multicenter studies have demonstrated associations between sustained ASP implementation and reduced emergence of MDRO rates in hospital settings. Institutions with mature stewardship programs report lower rates of ESBL-producing Enterobacteriaceae, CRE, and MRSA colonization compared to institutions without established ASPs. Mechanistically, reducing unnecessary broad-spectrum antibiotic exposure diminishes the selective pressure that drives resistance gene propagation. Longitudinal surveillance data from Saudi tertiary hospitals suggest that MDRO rates have stabilized or declined in institutions with active stewardship programs, though causality is difficult to establish given concurrent infection control interventions.

### **6.3 Clinical Outcomes — *C. difficile*, Mortality, and LOS**

*Clostridioides difficile* infection (CDI) — a leading healthcare-associated infection directly driven by antibiotic exposure — has been consistently reduced in settings with active ASPs. Studies report 30–50% reductions in CDI rates following ASP implementation, representing both a patient safety benefit and a substantial cost

avoidance. Mortality outcomes are more variable across studies, reflecting the complexity of attributing mortality to antibiotic prescribing practices alone; however, meta-analyses confirm that stewardship interventions do not increase mortality and are associated with improved outcomes in specific populations, particularly in ICU patients managed with PK/PD-optimized antibiotic regimens. Length of hospital stay reductions — mediated through de-escalation and IV-to-PO conversion — are consistently reported.

#### **6.4 Economic Impact**

The economic returns on ASP investment are well established. Antibiotic expenditure reduction, decreased CDI treatment costs, shortened hospital stays, and reduced MDRO-related infection management costs collectively generate substantial net savings. A systematic review by Nathwani et al. (2019) estimated that pharmacist-led ASPs generate net savings of approximately \$200,000–\$500,000 USD annually per institution (adjusting for program personnel costs), with cost savings per antibiotic course intervention ranging from \$200 to \$2,000. In the Saudi healthcare context — where hospital budgets are under increasing pressure to demonstrate fiscal efficiency aligned with Vision 2030 sustainability goals — the pharmaco-economic argument for ASP investment is compelling.

### **7. Future Directions and Emerging Stewardship Strategies**

The landscape of antimicrobial stewardship is evolving rapidly, driven by technological innovation, expanding antimicrobial resistance epidemiology, and the globalization of healthcare quality standards. Several emerging strategies hold particular promise for enhancing stewardship impact.

#### **7.1 Rapid Diagnostic Technologies**

The availability of rapid molecular diagnostics — including multiplex PCR panels for respiratory pathogens, MALDI-TOF mass spectrometry for rapid organism identification, and rapid resistance genotyping — is transforming stewardship's ability to deliver culture-directed therapy within hours rather than days. Pharmacists are well positioned to serve as interpreters of rapid diagnostic results, translating complex microbiological data into actionable antibiotic recommendations at the bedside. In Saudi tertiary hospitals, investment in rapid diagnostic infrastructure represents a high-priority stewardship enhancement.

#### **7.2 Artificial Intelligence and Clinical Decision Support**

Machine learning algorithms capable of predicting antibiotic resistance patterns, identifying patients at high risk for MDRO infection, and recommending optimized antibiotic regimens based on patient-specific clinical and microbiological data represent the frontier of stewardship innovation. Electronic health record-embedded clinical decision support tools — already mandated in some JCI accreditation standards — provide real-time alerts for antibiotic allergies, drug interactions, redundant spectra, and de-escalation opportunities. Pharmacists who develop competencies in interpreting and operationalizing AI-generated stewardship recommendations will be uniquely positioned to drive the next generation of ASP outcomes.

#### **7.3 One Health and Global Stewardship**

The One Health framework recognizes that human, animal, and environmental health are inextricably linked through shared microbial ecosystems. AMR emergence in agricultural antibiotic use, veterinary medicine, and environmental antibiotic contamination directly influences the resistance burden confronting human healthcare providers. Saudi Arabia's Vision 2030 agricultural diversification initiatives carry AMR implications that demand coordinated stewardship across human, animal, and environmental health sectors — an area where cross-sectoral pharmacist expertise can contribute meaningfully.

### **8. Conclusion**

Antimicrobial Stewardship Programs represent a scientifically robust, clinically impactful, and economically sound response to the global crisis of antibiotic resistance. The evidence unequivocally supports the centrality of pharmacists in driving stewardship success — from prospective audit and feedback, formulary management,

and PK/PD optimization, to patient education, microbiological collaboration, and community-level stewardship advocacy.

In Saudi Arabia, the alignment of ASP development with Vision 2030 healthcare transformation goals, SCFHS credentialing frameworks, CBAHI and JCI accreditation standards, and MOH national antimicrobial stewardship policies creates a uniquely favorable environment for pharmacist-led stewardship programs to flourish. The challenge lies in translating policy intent into consistent practice across all care settings — from major tertiary hospitals to primary health centers — and in building the specialized pharmacy workforce capacity that sustainable stewardship requires.

As antibiotic resistance continues its trajectory of escalation, the pharmacist's role in stewardship is not a peripheral support function — it is a clinical imperative, a professional responsibility, and a public health necessity. Investing in pharmacist-led ASPs is, ultimately, an investment in the preservation of one of medicine's most essential therapeutic resources: the antibiotic.

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